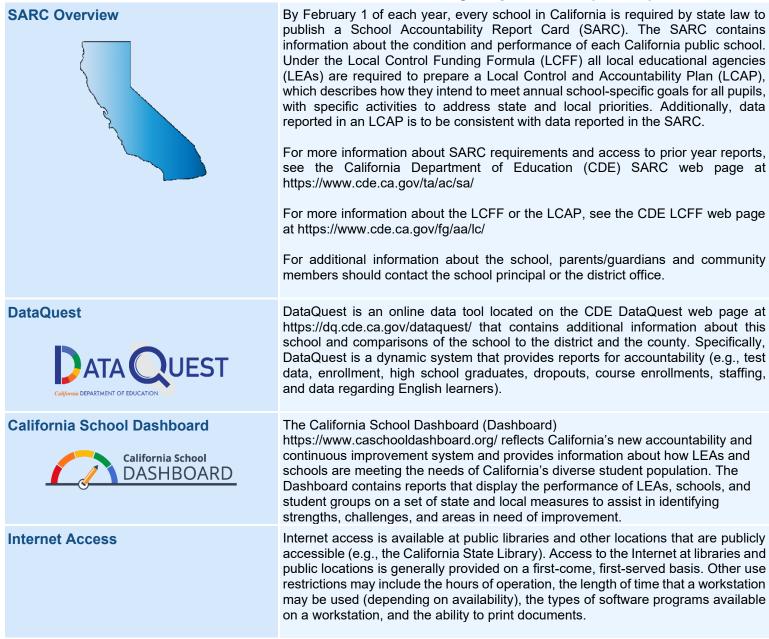
KIPP Valiant Community Prep 2021-2022 School Accountability Report Card (Published During the 2022-2023 School Year)

General Information about the School Accountability Report Card (SARC)



2022-23 School Contact Information

School Name	KIPP Valiant Community Prep				
Street	620 Willow Road				
City, State, Zip	Menlo Park, CA 94025				
Phone Number	650-422-4022				
Principal	Kate Belden				
Email Address	info@kippvaliant.org				
School Website	https://valiant.kippnorcal.org/				
County-District-School (CDS) Code	41689990135608				

2022-23 District Contact Information						
District Name	KIPP Valiant Community Prep					
Phone Number	(650) 329-2800					
Superintendent	Gina Sudaria					
Email Address weger@ravenswoodschools.org						
District Website Address	www.ravenswoodschools.org					

2022-23 School Overview

Who We Are

KIPP Valiant Community Prep(Grades TK-4, 6-8) is a public charter elementary and middle school located in the East Palo Alto.

Vision

At KIPP Valiant Community Prep, we support our students academically, socially, and emotionally so that they can be successful and fulfilled in college and in life. We empower one another to continuously grow into passionate, innovative agents of change who raise our unique voices to make the world a better and more equitable place.

KIPP has a commitment to diversity, equity and inclusion.

Values

Love | Courage | Justice | Curiosity | Growth

About this School

2021-22 Student Enrollment by Grade Level						
Grade Level	Number of Students					
Kindergarten	72					
Grade 1	60					
Grade 2	60					
Grade 3	60					
Grade 4	90					
Grade 5	76					
Grade 6	62					
Grade 7	93					
Grade 8	93					
Total Enrollment	666					

2021-22 Student Enrollment by Student Group

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Student Group	Percent of Total Enrollment
Female	48.0
Male	52.0
American Indian or Alaska Native	0.3
Asian	0.2
Black or African American	2.7
Filipino	0.0
Hispanic or Latino	92.0
Native Hawaiian or Pacific Islander	3.5
Two or More Races	0.8
White	0.6
English Learners	60.5
Foster Youth	0.0
Homeless	11.1
Migrant	0.0
Socioeconomically Disadvantaged	92.0
Students with Disabilities	11.7

2022-23 Quality, Currency, Availability of Textbooks and Other Instructional Materials

KIPP students do not utilize standard textbooks, but instead engage with digital materials on a school issued and available Google Chromebook for which every student has access.

KIPP is a charter organization and does not receive funds through the Instructional Materials Funding Realignment Program and is therefore not required to adhere to all board requirements associate with this funding.

Every KIPP student has access to sufficient instructional materials that are aligned to the academic content standards and consistent with the cycles and content of the curriculum frameworks in the subjects below.

Year and month in which the data were collected

Subject	Textbooks and Other Instructional Materials/year of Adoption	From Most Recent Adoption ?	Percent Students Lacking Own Assigned Copy
Reading/Language Arts	Wilson - Phonics Fundations Literacy Resources - Phonics Heggerty Great Minds The Wheatley Portfolio Digital License EL Achieve Systematic ELD Digital License		0
Mathematics	Great Mind Eureka Math Digital License		0
Science	Great Minds PhD Science Digital License Amplify Science Digital License		0
History-Social Science	KIPP Valiant Community Prep Teacher Created Materials: Social studies curriculum is strongly aligned to California History Content Standards and leverages resources from History Alive and Stanford History Education Group to develop a unique and specialized curriculum for the KIPP community. All resources are reviewed and edited by our Assistant Principal who holds a clear credential in Social Studies.		0
Foreign Language	NA		NA
Health	NA		NA
Visual and Performing Arts	NA		NA
Science Laboratory Equipment (grades 9-12)	NA		NA

School Facility Conditions and Planned Improvements

KIPP invests in the maintenance of school buildings to keep them at the standard that all students deserve. 1. KIPP will prioritize creating a safe, clean and welcoming learning environment by keeping school facilities in good condition; 2. KIPP will take the necessary steps to make sure the school facility is safe and secure by requiring regular maintenance on our facility, gates, and locks; 3. KIPP will put into place procedures for emergencies to ensure the safety of our students and staff; 4. KIPP will regularly conduct site reviews of the school facility, share their results and work with the landlord to resolve any issues.

Year and month of the most recent FIT report

01/14/2022

System Inspected	Rate Good		Rate Poor	Repair Needed and Action Taken or Planned
Systems: Gas Leaks, Mechanical/HVAC, Sewer	Х			
Interior: Interior Surfaces		Х		
Cleanliness: Overall Cleanliness, Pest/Vermin Infestation		Х		
Electrical	Х			
Restrooms/Fountains: Restrooms, Sinks/ Fountains	Х			
Safety: Fire Safety, Hazardous Materials	Х			
Structural: Structural Damage, Roofs	Х			
External: Playground/School Grounds, Windows/ Doors/Gates/Fences	Х			

Overall Facility Rate			
Exemplary	Good	Fair	Poor
		Х	

B. Pupil Outcomes

State Priority: Pupil Achievement

The SARC provides the following information relevant to the State priority: Pupil Achievement (Priority 4):

Statewide Assessments

(i.e., California Assessment of Student Performance and Progress [CAASPP] System includes the Smarter Balanced Summative Assessments for students in the general education population and the California Alternate Assessments [CAAs] for English language arts/literacy [ELA] and mathematics given in grades three through eight and grade eleven. Only eligible students may participate in the administration of the CAAs. CAAs items are aligned with alternate achievement standards, which are linked with the Common Core State Standards [CCSS] for students with the most significant cognitive disabilities).

The CAASPP System encompasses the following assessments and student participation requirements:

- 1. Smarter Balanced Summative Assessments and CAAs for ELA in grades three through eight and grade eleven.
- 2. Smarter Balanced Summative Assessments and CAAs for mathematics in grades three through eight and grade eleven.
- 3. California Science Test (CAST) and CAAs for Science in grades five, eight, and once in high school (i.e., grade ten, eleven, or twelve).
- 4. College and Career Ready

The percentage of students who have successfully completed courses that satisfy the requirements for entrance to the University of California and the California State University, or career technical education sequences or programs of study.

SARC Reporting in the 2020-2021 School Year Only

Where the most viable option, LEAs were required to administer the statewide summative assessment in ELA and mathematics. Where a statewide summative assessment was not the most viable option for the LEA (or for one or more grade-level[s] within the LEA) due to the pandemic, LEAs were allowed to report results from a different assessment that met the criteria established by the State Board of Education (SBE) on March 16, 2021. The assessments were required to be:

- Aligned with CA CCSS for ELA and mathematics;
- Available to students in grades 3 through 8, and grade 11; and
- Uniformly administered across a grade, grade span, school, or district to all eligible students.

Options

Note that the CAAs could only be administered in-person following health and safety requirements. If it was not viable for the LEA to administer the CAAs in person with health and safety guidelines in place, the LEA was directed to not administer the tests. There were no other assessment options available for the CAAs. Schools administered the Smarter Balanced Summative Assessments for ELA and mathematics, other assessments that meet the SBE criteria, or a combination of both, and they could only choose one of the following:

- Smarter Balanced ELA and mathematics summative assessments;
- Other assessments meeting the SBE criteria; or
- Combination of Smarter Balanced ELA and mathematics summative assessments and other assessments.

The percentage of students who have successfully completed courses that satisfy the requirements for entrance to the University of California and the California State University, or career technical education sequences or programs of study.

Percentage of Students Meeting or Exceeding the State Standard on CAASPP

This table displays CAASPP test results in ELA and mathematics for all students grades three through eight and grade eleven taking and completing a state-administered assessment.

The 2020-21 data cells have N/A values because these data are not comparable to other year data due to the COVID-19 pandemic during the 2020-21 school year. Where the CAASPP assessments in ELA and/or mathematics is not the most viable option, the LEAs were allowed to administer local assessments. Therefore, the 2020-21 data between school years for the school, district, state are not an accurate comparison. As such, it is inappropriate to compare results of the 2020-21 school year to other school years.

Percentages are not calculated when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

ELA and mathematics test results include the Smarter Balanced Summative Assessment and the CAA. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard (i.e., achieved Level 3-Alternate) on the CAAs divided by the total number of students who participated in both assessments.

Subject	School 2020-21	School 2021-22	District 2020-21	District 2021-22	State 2020-21	State 2021-22
English Language Arts/Literacy (grades 3-8 and 11)	N/A	26	N/A	18	N/A	47
Mathematics (grades 3-8 and 11)	N/A	14	N/A	9	N/A	33

2021-22 CAASPP Test Results in ELA by Student Group

This table displays CAASPP test results in ELA by student group for students grades three through eight and grade eleven taking and completing a state-administered assessment.

ELA test results include the Smarter Balanced Summative Assessment and the CAA. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard (i.e., achieved Level 3-Alternate) on the CAAs divided by the total number of students who participated in both assessments.

Double dashes (--) appear in the table when the number of students is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

The number of students tested includes all students who participated in the test whether they received a score or not; however, the number of students tested is not the number that was used to calculate the achievement level percentages. The achievement level percentages are calculated using only students who received scores.

CAASPP Student Groups	CAASPP Total Enrollment	CAASPP Number Tested	CAASPP Percent Tested	CAASPP Percent Not Tested	CAASPP Percent Met or Exceeded
All Students	465	461	99.14	0.86	25.87
Female	218	217	99.54	0.46	27.78
Male	247	244	98.79	1.21	24.18
American Indian or Alaska Native					
Asian					
Black or African American	12	12	100.00	0.00	8.33
Filipino	0	0	0.00	0.00	0.00
Hispanic or Latino	430	426	99.07	0.93	26.12
Native Hawaiian or Pacific Islander	18	18	100.00	0.00	33.33
Two or More Races					
White					
English Learners	254	251	98.82	1.18	9.96
Foster Youth	0	0	0.00	0.00	0.00
Homeless	39	38	97.44	2.56	18.42
Military	0	0	0.00	0.00	0.00
Socioeconomically Disadvantaged	405	402	99.26	0.74	23.44
Students Receiving Migrant Education Services	0	0	0.00	0.00	0.00
Students with Disabilities	63	63	100.00	0.00	6.35

2021-22 CAASPP Test Results in Math by Student Group

This table displays CAASPP test results in Math by student group for students grades three through eight and grade eleven taking and completing a state-administered assessment.

Mathematics test results include the Smarter Balanced Summative Assessment and the CAA. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard (i.e., achieved Level 3-Alternate) on the CAAs divided by the total number of students who met the standard standard (i.e., achieved Level 3-Alternate) on the CAAs divided by the total number of students who participated in both assessments.

Double dashes (--) appear in the table when the number of students is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

The number of students tested includes all students who participated in the test whether they received a score or not; however, the number of students tested is not the number that was used to calculate the achievement level percentages. The achievement level percentages are calculated using only students who received scores.

CAASPP Student Groups	CAASPP Total Enrollment	CAASPP Number Tested	CAASPP Percent Tested	CAASPP Percent Not Tested	CAASPP Percent Met or Exceeded
All Students	465	455	97.85	2.15	14.19
Female	218	214	98.17	1.83	9.95
Male	247	241	97.57	2.43	17.92
American Indian or Alaska Native					
Asian					
Black or African American	12	12	100.00	0.00	0.00
Filipino	0	0	0.00	0.00	0.00
Hispanic or Latino	430	423	98.37	1.63	13.60
Native Hawaiian or Pacific Islander	18	15	83.33	16.67	33.33
Two or More Races					
White					
English Learners	254	247	97.24	2.76	6.12
Foster Youth	0	0	0.00	0.00	0.00
Homeless	39	37	94.87	5.13	13.51
Military	0	0	0.00	0.00	0.00
Socioeconomically Disadvantaged	405	397	98.02	1.98	12.98
Students Receiving Migrant Education Services	0	0	0.00	0.00	0.00
Students with Disabilities	63	62	98.41	1.59	3.39

CAASPP Test Results in Science for All Students

This table displays the percentage of all students grades five, eight, and High School meeting or exceeding the State Standard.

For any 2020–21 data cells with N/T values indicate that this school did not test students using the CAASPP for Science.

Subject	School	School	District	District	State	State
	2020-21	2021-22	2020-21	2021-22	2020-21	2021-22
Science (grades 5, 8 and high school)		10.06		3.91	28.5	29.47

2021-22 CAASPP Test Results in Science by Student Group

This table displays CAASPP test results in Science by student group for students grades five, eight, and High School. Double dashes (--) appear in the table when the number of students is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Student Group	Total Enrollment	Number Tested	Percent Tested	Percent Not Tested	Percent Met or Exceeded
All Students	163	160	98.16	1.84	10.06
Female	76	75	98.68	1.32	5.33
Male	87	85	97.7	2.3	14.29
American Indian or Alaska Native	0	0	0	0	0
Asian	0	0	0	0	0
Black or African American					
Filipino	0	0	0	0	0
Hispanic or Latino	150	148	98.67	1.33	10.88
Native Hawaiian or Pacific Islander					
Two or More Races					
White	0	0	0	0	0
English Learners	86	85	98.84	1.16	1.19
Foster Youth	0	0	0	0	0
Homeless	14	14	100	0	7.14
Military	0	0	0	0	0
Socioeconomically Disadvantaged	145	143	98.62	1.38	11.27
Students Receiving Migrant Education Services	0	0	0	0	0
Students with Disabilities	18	18	100	0	0

B. Pupil Outcomes

State Priority: Other Pupil Outcomes

The SARC provides the following information relevant to the State priority: Other Pupil Outcomes (Priority 8): Pupil outcomes in the subject area of physical education.

2021-22 California Physical Fitness Test Results

This table displays the percentage of students participating in each of the five fitness components of the California Physical Fitness Test Results. Due to changes to the 2021-22 PFT administration, only participation results are required for these five fitness areas. Percentages are not calculated and double dashes (--) appear in the table when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Grade Level	Component 1: Aerobic Capacity	Component 2: Abdominal Strength and Endurance	Component 3: Trunk Extensor and Strength and Flexibility	Component 4: Upper Body Strength and Endurance	Component 5: Flexibility
Grade 5	79%	79%	79%	79%	79%
Grade 7	100%	100%	100%	100%	100%

C. Engagement

State Priority: Parental Involvement

The SARC provides the following information relevant to the State priority: Parental Involvement (Priority 3): Efforts the school district makes to seek parent input in making decisions regarding the school district and at each school site.

2022-23 Opportunities for Parental Involvement

KIPP actively seeks out the experiences and needs of our families, staff members and community. KIPP has held both inperson and virtual opportunities for families to engage, including KIPP Family Association (KFA) meetings, School Site Council (SSC, English Learner Advisory Committee (ELAC), Coffee with the Principal, LCAP meetings, teacher conferences and social family events. Notices for these engagement opportunities were sent through multiple formats and languages, including text, email, mail, automated phone calls and through KIPP's regional support line messaging. All students and families have access to their teacher's KIPP cell phone numbers to discuss classwork, homework or other academic needs. Family and student surveys are administered regularly in order to make sure that responses inform real action and improvement. And most importantly, thousands of personal conversations, between parents, teachers, students, school leaders, community members and KIPP's Advocacy team have been taking place throughout the school year. Parents, guardians, students and community members that wish to engage further with the school should review the schools website for meeting details, and should contact the main office if they have any questions or would like to request specific accommodations in order to participate.

2021-22 Chronic Absenteeism by Student Group

Student Group	Cumulative Enrollment	Chronic Absenteeism Eligible Enrollment	Chronic Absenteeism Count	Chronic Absenteeism Rate
All Students	677	666	335	50.3
Female	325	320	159	49.7
Male	352	346	176	50.9
American Indian or Alaska Native	2	2	2	100.0
Asian	1	1	0	0.0
Black or African American	19	18	12	66.7
Filipino	0	0	0	0.0
Hispanic or Latino	622	614	301	49.0
Native Hawaiian or Pacific Islander	24	22	18	81.8
Two or More Races	5	5	2	40.0
White	4	4	0	0.0
English Learners	413	407	198	48.6
Foster Youth	0	0	0	0.0
Homeless	74	73	35	47.9
Socioeconomically Disadvantaged	625	614	307	50.0
Students Receiving Migrant Education Services	0	0	0	0.0
Students with Disabilities	91	90	47	52.2

C. Engagement

State Priority: School Climate

The SARC provides the following information relevant to the State priority: School Climate (Priority 6):

- Pupil suspension rates;
- Pupil expulsion rates; and
- Other local measures on the sense of safety

Suspensions and Expulsions

This table displays suspensions and expulsions data collected between July through February, partial school year due to the COVID-19 pandemic. The 2019-20 suspensions and expulsions rate data are not comparable to other year data because the 2019-20 school year is a partial school year due to the COVID-19 crisis. As such, it would be inappropriate to make any comparisons in rates of suspensions and expulsions in the 2019-20 school year compared to other school years.

Subject	School 2019-20	District 2019-20	State 2019-20
Suspensions	4.38	4.60	2.45
Expulsions	0.00	0.06	0.05

This table displays suspensions and expulsions data collected between July through June, each full school year respectively. Data collected during the 2020-21 school year may not be comparable to earlier years of this collection due to differences in learning mode instruction in response to the COVID-19 pandemic.

Subject	School 2020-21	School 2021-22	District 2020-21	District 2021-22	State 2020-21	State 2021-22
Suspensions	0.00	3.40	0.00	4.53	0.20	3.17
Expulsions	0.00	0.00	0.00	0.00	0.00	0.07

2021-22 Suspensions and Expulsions by Student Group

Student Group	Suspensions Rate	Expulsions Rate
All Students	3.40	0.00
Female	3.08	0.00
Male	3.69	0.00
American Indian or Alaska Native	0.00	0.00
Asian	0.00	0.00
Black or African American	5.26	0.00
Filipino	0.00	0.00
Hispanic or Latino	3.22	0.00
Native Hawaiian or Pacific Islander	8.33	0.00
Two or More Races	0.00	0.00
White	0.00	0.00
English Learners	4.36	0.00
Foster Youth	0.00	0.00
Homeless	6.76	0.00
Socioeconomically Disadvantaged	3.52	0.00
Students Receiving Migrant Education Services	0.00	0.00
Students with Disabilities	7.69	0.00

2022-23 School Safety Plan

KIPP has a comprehensive safety plan that is updated annually and distributed to families. KIPP staff, students and families reviewed the CSSP in the spring of 2021 and fall of 2021 as the school returned to in-person learning. The overview can be found on the KIPP Response to COVID website: <u>https://kippnorcal.org/covid19/prevention/</u> and the full plan can be viewed/downloaded here: <u>https://kippnorcal.org/wp-content/uploads/2021/09/SY22-COVID-19-Prevention-Plan-.pdf</u>

The plan includes the following elements:

- COVID health and safety procedures
- Fire safety and evacuation procedures
- Earthquake safety and evacuation procedures
- On-campus threat and evacuation procedures
- Emergency coding system
- Staff responsibilities

D. Other SARC Information Information Required in the SARC

The information in this section is required to be in the SARC but is not included in the state priorities for LCFF.

2019-20 Elementary Average Class Size and Class Size Distribution

This table displays the 2019-20 average class size and class size distribution. The columns titled "Number of Classes" indicates how many classes fall into each size category (a range of total students per class). The "Other" category is for multi-grade level classes.

Grade Level	Average Class Size	Number of Classes with 1-20 Students	Number of Classes with 21-32 Students	Number of Classes with 33+ Students
К	25	6	12	
1	30		12	
2	29		12	
3	30		12	
6	31		18	
Other	31		6	

2020-21 Elementary Average Class Size and Class Size Distribution

This table displays the 2020-21 average class size and class size distribution. The columns titled "Number of Classes" indicates how many classes fall into each size category (a range of total students per class). The "Other" category is for multi-grade level classes.

Grade Level	Average Class Size	Number of Classes with 1-20 Students	Number of Classes with 21-32 Students	Number of Classes with 33+ Students
К	24	6	12	
1	31		12	
2	34		11	1
3	31		15	
4	31		8	
6	31		18	

2021-22 Elementary Average Class Size and Class Size Distribution

This table displays the 2021-22 average class size and class size distribution. The columns titled "Number of Classes" indicates how many classes fall into each size category (a range of total students per class). The "Other" category is for multi-grade level classes.

Grade Level	Average Class Size	Number of Classes with 1-20 Students	Number of Classes with 21-32 Students	Number of Classes with 33+ Students
К	24		9	
1	30		8	
2	30		7	
3	30		10	
4	30		13	
5	26		15	
6	31		13	

2021-22 Ratio of Pupils to Academic Counselor

This table displays the ratio of pupils to Academic Counselor. One full time equivalent (FTE) equals one staff member working full time; one FTE could also represent two staff members who each work 50 percent of full time.

Title	Ratio
Pupils to Academic Counselor	0

2021-22 Student Support Services Staff

This table displays the number of FTE support staff assigned to this school. One full time equivalent (FTE) equals one staff member working full time; one FTE could also represent two staff members who each work 50 percent of full time.

Title	Number of FTE Assigned to School
Counselor (Academic, Social/Behavioral or Career Development)	
Library Media Teacher (Librarian)	
Library Media Services Staff (Paraprofessional)	
Psychologist	
Social Worker	
Nurse	
Speech/Language/Hearing Specialist	
Resource Specialist (non-teaching)	
Other	

2020-21 Expenditures Per Pupil and School Site Teacher Salaries

This table displays the 2020-21 expenditures per pupil and average teacher salary for this school. Cells with N/A values do not require data.

Level	Total Expenditures Per Pupil	Expenditures Per Pupil (Restricted)	Expenditures Per Pupil (Unrestricted)	Average Teacher Salary
School Site	11281.81	10995.02	286.79	65592.54
District	N/A	N/A		\$74,431
Percent Difference - School Site and District	N/A	N/A		-12.6
State	N/A	N/A	\$6,594	\$84,612
Percent Difference - School Site and State	N/A	N/A	-183.3	-25.3

2021-22 Types of Services Funded

More time on task is central to the success of KIPP students. KIPP supplements the regular day with instruction before 9 am and after 3 pm several days a week, as well as during the summer and on Saturdays when necessary. Supplemental instruction may also be offered for several weeks outside of the regular school year calendar. As part of the Commitment to Excellence, families agree to participate in all supplemental instruction opportunities provided agree to participate in all supplemental instruction opportunities provided to their child, and are notified regularly as to the nature of their child's extended day program (remediation, enrichment activities, homework club, etc.). Despite the long day, we have found that KIPP students enthusiastically attend school each day.

2020-21 Teacher and Administrative Salaries

This table displays the 2020-21 Teacher and Administrative salaries. For detailed information on salaries, see the CDE Certification Salaries & Benefits web page at http://www.cde.ca.gov/ds/fd/cs/.

Category	District Amount	State Average for Districts in Same Category
Beginning Teacher Salary	\$51,823	\$51,591
Mid-Range Teacher Salary	\$74,136	\$79,620
Highest Teacher Salary	\$96,818	\$104,866
Average Principal Salary (Elementary)	\$115,244	\$131,473
Average Principal Salary (Middle)	\$132,627	\$135,064
Average Principal Salary (High)		\$137,679
Superintendent Salary	\$185,000	\$205,661
Percent of Budget for Teacher Salaries	22%	33%
Percent of Budget for Administrative Salaries	8%	6%

Professional Development

At KIPP, the School Leader sets the tone and develop the conditions under which staff members become the keepers of the school's culture and values. As a result, staff development supports the school's mission and basic values by fostering a positive campus culture, sharing the best instructional practices, and encouraging individual teacher growth.

Beginning in staff orientation before school begins, the School Leader ensures that teachers fully understand and support the school's mission, goals, and basic values, emphasizing a rigorous, standards-based college preparatory program. This orientation involves specific activities designed to align the staff and foster teamwork and constant learning while allowing staff to understand the detailed intricacies of the school culture. As part of the learning and team-building process, staff visits a local KIPP school and/or founding KIPP School. The orientation is aligned with the school's goals and objectives and includes workshops around data-driven instruction, backwards planning model, and building positive relationships with students. In addition, staff is trained in various teaching strategies to ensure that all students are provided with multiple avenues to access the curriculum.

During the school year, staff development continues through planned professional development days, weekly staff meetings, and department and grade-level team meetings. KIPP teachers participate in two weeks of inservice during which they are trained to function effectively within the parameters of the school and to meet the goals outlined in the accountability agreement. Teachers observe each other and other excellent teachers in the community, and receive regular feedback on their performance, goals, and growth from the School Leader. Teachers consistently exchange best practices with each other and teachers at similar schools.

KIPP teachers receive ongoing observation, coaching, and support from the Assistant Principal to improve outcomes for students, with a focus on students identified as needing additional interventions. This development and coaching are customized, supporting both the students and the teachers' growth and development.

This table displays the number of school days dedicated to staff development and continuous improvement.

Subject	2020-21	2021-22	2022-23
Number of school days dedicated to Staff Development and Continuous Improvement	15	22	27